

UNIVERSITY of HOUSTON

**CBRE STATEMENT OF QUALIFICATIONS
FOR CONSTRUCTION AND RENOVATION
PROJECT MANAGEMENT AUGMENTATION
IN RESPONSE TO RFQ 730-21040**

May 14, 2021

CBRE



*...When the going gets so rough and tough We never worry
cause we got the stuff. So **fight, fight, fight for red and
white** And we will go to victory.*

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GENERAL INFORMATION

4

UNIVERSITY of
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Company Profile

1a Legal name of Company:

CBRE Heery, Inc.

1b Address of office that would be providing service:

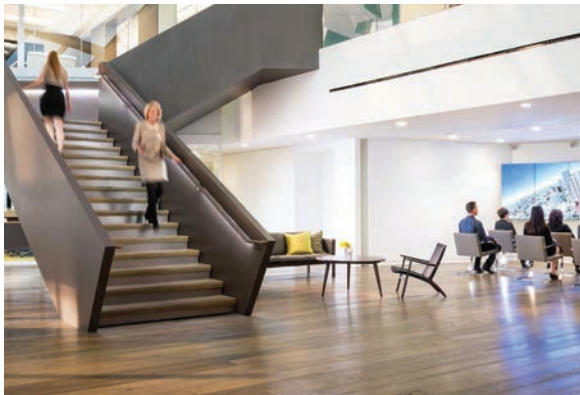
2800 Post Oak Blvd
Suite 500
Houston, TX 77056.

1c Number of years in business

115

1d Type of Operation (i.e. Individual, Partnership, and Corporation):

Corporation
Publicly Traded Company



1e Number of Employees

100,000+

1f Annual Sales Volume:

\$290.1 billion
(Global Leasing & Sales Volume – 2020)

\$93.0 billion
(Global Project Management Contract Value – 2020)

\$23.8 billion
(Global Revenue – 2020)



2

A Statement that you will provide a copy of your company's financial statements for the past two (2) years if requested by the University.

CBRE is willing to provide a copy of the company's financial statements for the past two (2) years if requested by The University. As a publicly traded company, much of our financial information may be found on CBRE's Investor Relations page:

<https://ir.cbre.com/investor-relations-home/default.aspx>.

3

Provide a Financial rating of your company and any documentation (such as a Dunn and Bradstreet analysis), which indicates the financial stability of your company.

Debt Ratings

Moody's: Baa1 Stable Outlook

Standard & Poor's (S&P): BBB+ Stable Outlook

Dun & Bradstreet Rating: 5A2

DUNS #: 61-760-8104

The company's latest debt ratings can also be found on CBRE's Investor Relations page:

<https://ir.cbre.com/investor-relations-home/default.aspx>.





4 State whether your company is currently for sale or involved in any transaction to expand or to become acquired by another business entity. If so, please explain the impact both in organizational and directional terms.

CBRE is not for sale and is not involved in any merger to expand or any transaction to become acquired by another business entity. As a public company, any material information is disclosed in our SEC filings.

5 Provide any details of all past or pending litigation or claims filed against your company that would affect your company's performance under a contract with the University.

As a global firm with more than 100,000 employees, from time to time CBRE is involved in litigation incidental to its business. As a public company, any material litigation is disclosed in our SEC filings. In the company's opinion, no litigation to which CBRE is currently a party, if decided adverse to the company, is likely to have a materially adverse effect on CBRE's ability to perform for The University.

6 Is your company currently in default on any loan agreement or financing agreement with any bank, financial institution, or other entity? If yes, specify the date(s), details, circumstances, and prospects for resolution.

CBRE is not currently in default of any loan agreement or financing agreement with a bank, institution, or other entity of any kind. As a public company, any material information is disclosed in our SEC filings.

7

Provide a customer reference list of no less than three (3) organizations, including higher education, with which your company currently has contracts with and/or has previously provided the goods/services of equal type and scope within the past five (5) years. Reference list to include, company name, contact person, and telephone number, contract description, length of business relationship and any special requirements.



Dr. Diana Castillo

Houston Community College
713.718.7212
diana.castillo@hccs.edu

Project Management
Services – 4 years



Andreas Peeples

Houston Independent School District
770.865.5346
Andreas.Peeples@houstonisd.org

Program & Project Management and
Staff Augmentation Services – 30+ years



Sonja Blinka

College of the Mainland
409.933.8474
sblinka@com.edu

Program & Project
Management – 3 years



Scott Wright

Dallas College
702.528.2365
scottwright@dcccd.edu

Program & Project
Management – 2 years



8 Does any relationship exist whether, by a relative, business associate, capital funding agreement or any other such kinship exist between your company and any University employee? If yes, please explain.

At the request of Dean Patricia Belton Oliver, Robert Del'Ve, Managing Director, Project Management at CBRE, currently sits on the Gerald D. Hines School of Architecture & Design's Advisory Council. CBRE is committed to preventing and mitigating any real or perceived conflicts, and we do not believe this relationship would affect our team's ability to perform under this contract.



Transition to Contract

9

Provide a statement of the transition requirements to implement the contract, any unique benefits, and other considerations. Briefly address the requirements, objectives, and activities in Section 6.

Upon contract approval, CBRE has personnel available to start immediately. Insurance certificates and any required background checks can typically be provided within 1-2 working days, and all personnel agree to abide by all University premise rules. Our staffing plan includes all technology, including laptops, tablets, and phones necessary to carry out the assignment, but if desired, would work from University provided technology as well.

The focus of CBRE is to serve as a seamless extension of our clients' staff, with expertise in all aspects of the capital project process. CBRE will direct and coordinate the project team from feasibility and planning through project implementation and operation, representing the Owner's best interests at all times.





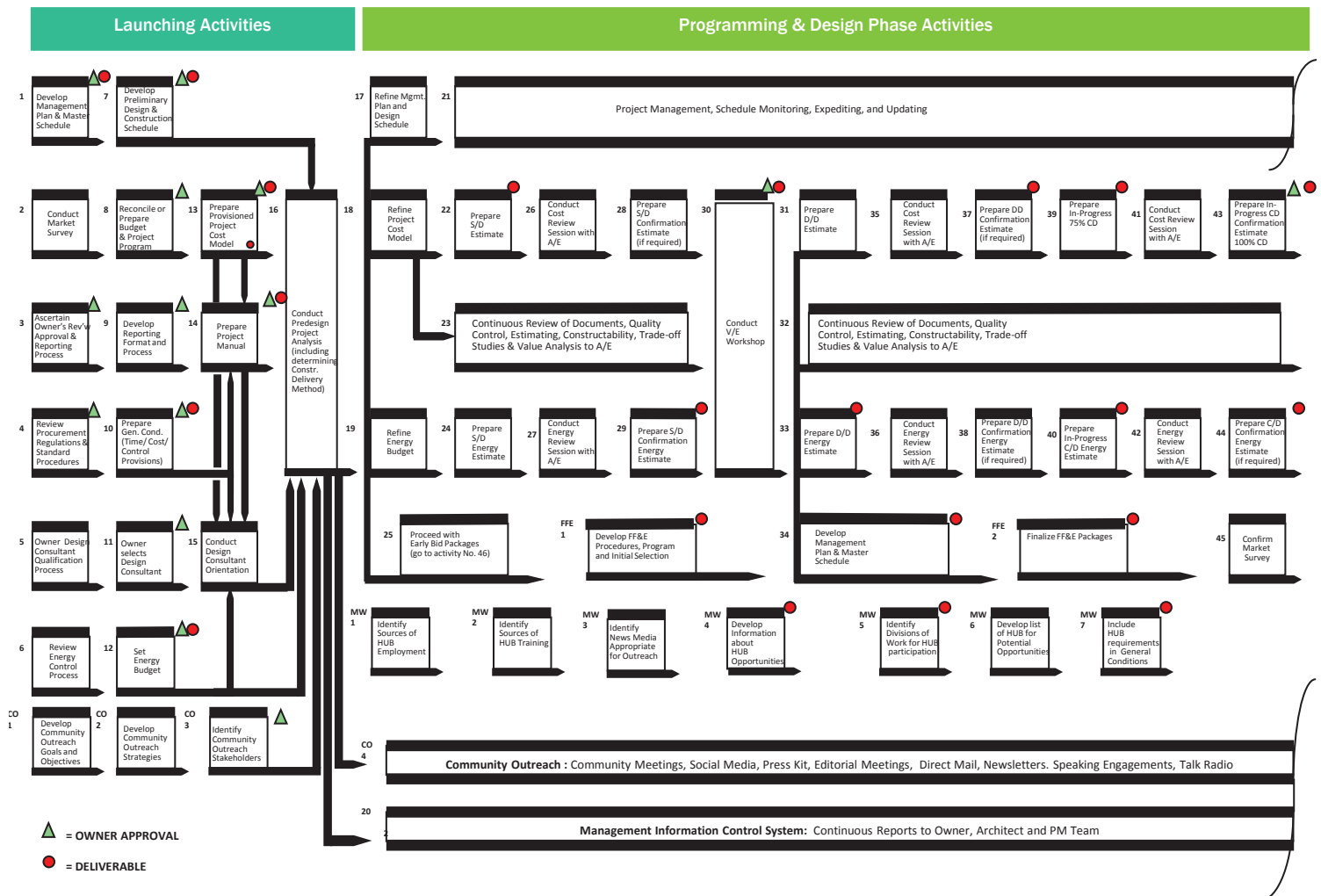
10 Provide an estimate of the earliest start date following the execution of a contract.

We have prepared a fully committed team that is available immediately upon award.

- 11 Submit a work plan with key dates and milestones. Your response should include:
 - a. Identification of tasks to be performed and/or equipment to be provided;
 - b. Time frames to perform the identified tasks; and
 - c. List any compliance requirements and strategies for federal, state and local governmental regulations, insurance requirements including worker's compensation, licenses, and permits, if any and any other regulations as appropriate.

Program/Project Management Work Plan

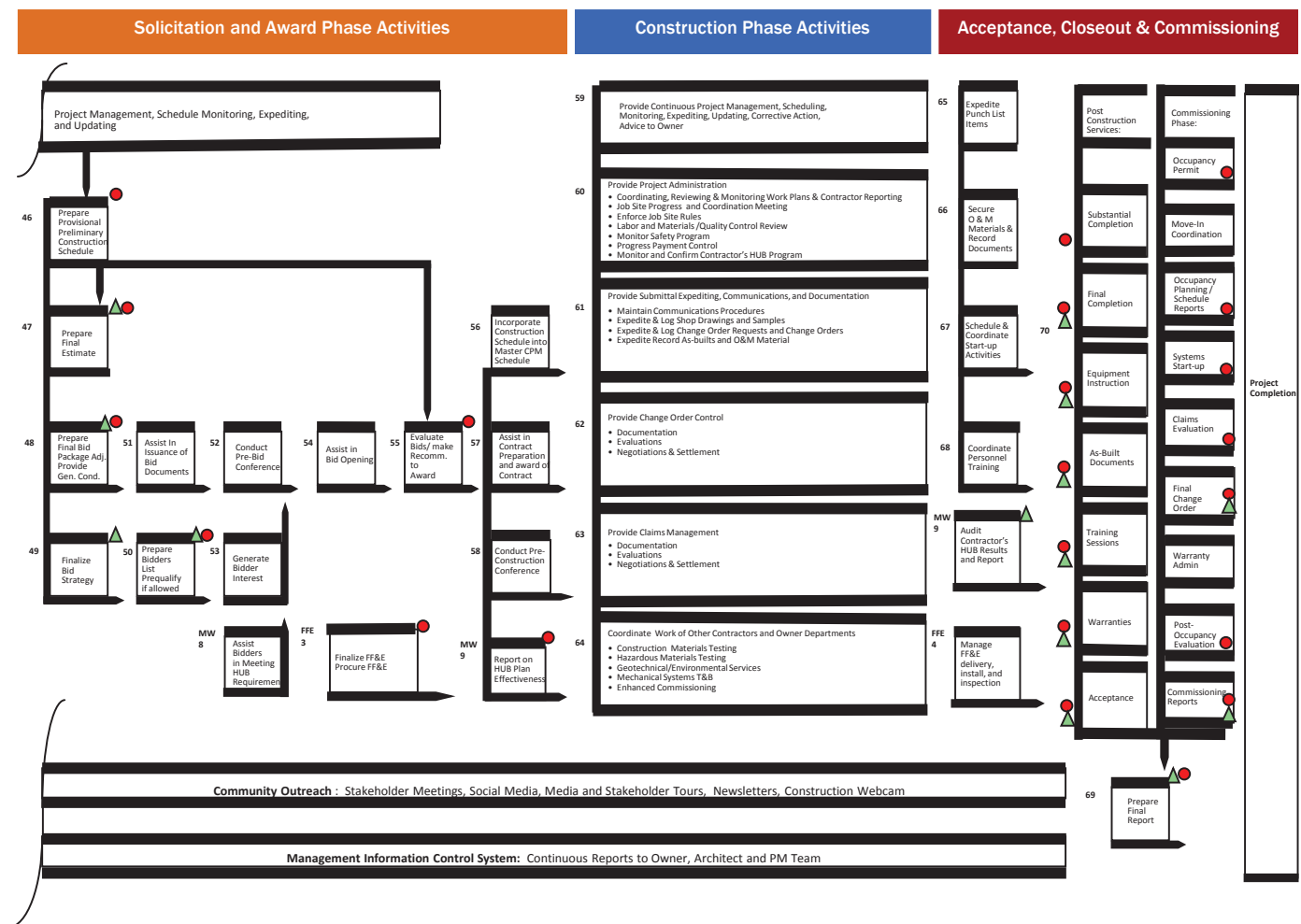
CBRE





Program/Project Management Work Plan

CBRE





12 What difficulties do you anticipate in serving the University and how do you plan to manage these? What assistance will you require from the University?

Typically CBRE's client's have focused on time and cost; they needed facilities quickly and at reasonable cost. While those criteria remain today, new priorities have also emerged in response to savvy clients with increased expectations, especially in terms of the response to challenges and difficulties that arise during project development and execution. With the help of our team and firm's collective experience, our team typically anticipates potential challenges so we are able to proactively address them as we assist our clients. While we pride ourselves on incredible service, communication, and collaboration with our clients, we are typically able to apply our own lessons learned and best practices to overcome any challenges or difficulties. While we will always consult The University when challenges arise, we anticipate needing minimal assistance from

13 Describe your company's quality assurance program, what are your company's requirements, and how are they measured?

Quality assurance is one of our prime objectives throughout the design and construction process. The best method for improving quality and for delivering a quality facility is prevention. During the design process, this concept is advanced and supported through design reviews, specification adherence, and life cycle analysis.

The emphasis during this phase is on the elements of the “4 Cs”:

- Completeness
- Compliance with the program
- Coordination
- Constructability

During the construction phase, quality is further addressed by communicating to the contractor the expectations that must be met. This process involves educating the contractor about the contract requirements on a proactive basis by conducting regular pre-installation meetings and routine inspections to verify that the design intent is being achieved. We will also establish warranty procedures and perform an 11-month walkthrough to identify any ongoing warranty items requiring resolution. As this time, if not earlier, a post occupancy evaluation with University staff is recommended. This evaluation is to determine what, if any, changes to the educational specifications or design guidelines should be considered in order to better serve the University's needs.

EVALUATION CRITERION

16

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Evaluation Criterion

Relevant Experience

9.9.1 Provide data for no more than five (5) but no less than three (3) projects, in order of relevance, that best illustrate Respondent’s experience and current capabilities. Relevant projects should be within the state of Texas. For each Representative Project, identify the respondent personnel that have been involved firsthand in providing primary services, and provide the following information:



Houston
Community
College
Houston, TX



College of the
Mainland
Texas City, TX



Dallas College
Dallas, TX



Lone Star College
Houston, TX

HOUSTON COMMUNITY COLLEGE

2013 Bond Program Management



CLIENT:
Houston Community College

LOCATION:
Houston, TX

CONSTRUCTION COST:
Coleman College:
1) Healthcare Education & Early
College Building: \$97.7M;
250,889 SF

Southeast College:
1) Workforce and Student Center
Buildings: Part of \$31.3M;
44,448 SF

2) Felix Fraga Campus New STEM
Facility: \$15.9M;
36,432 SF

CONSTRUCTION TYPE:
New

DURATION:
2013 - 2018

SERVICES:
Project Management
Design Phase Coordination
Design Review
Project Budgeting
Project Scheduling
Preconstruction Planning
Construction Cost Estimating
Value Analysis
Occupancy Coordination
Presentations and Reporting

PROJECT MANAGER:
Bennett Wiggins (CBRE | Heery)
281.589.5900

OWNER CONTACT:
Dr. Diana Castillo
713.718.7212
diana.castillo@hccs.edu



CBRE provided program management services for Houston Community College. The facilities included a new healthcare education and early college building at Coleman College, and site acquisition and a new workforce building, student life building, and Felix Fraga Facility improvements at Southeast College.

Southeast College New Workforce Manufacturing and Student Center Buildings

The project included acquisition of land adjacent to the existing campus and construction of a new workforce building and student life building. The new 26,111-SF workforce facility included welding, machining, HVAC, and industrial automation/electrical labs. The facility included general classrooms. The new 18,337-SF student center building included student life support services, tutoring and study areas, and student lounge areas.

Southeast College, Felix Fraga Campus New STEM Facility

This project included construction of a new Science, Technology, Engineering and Math facility (STEM). The new 36,432-SF facility included simulators, labs, classrooms, administration spaces, and telescope within a viewing dome.



HOUSTON COMMUNITY COLLEGE

Coleman College of Healthcare Education Building



RELEVANCY	
Higher Education	✓
Multi-Campus Program	✓
Teaching Facility	✓
Research Facility	✓
Medical Facility	✓
MEP Engineering	✓
Commissioning	✓
Inspections	✓
Student Services Facility	✓
Workforce Facility	✓
Technical Processes	✓
Planning & Programming	✓
Safety & Security	✓



Coleman College New Healthcare Education Building

The Coleman Campus project at the Texas Medical Center includes a new facility with larger areas for current programs on approximately 1.5 acres, and is across the street from the existing building. Approximately 250,889 SF of new classroom and clinical instruction space was added. Additionally, a new building for a state-of-the-art healthcare education facility was constructed. The facility included lab spaces, classroom spaces, an auditorium/multipurpose room, student areas, faculty areas, reception, administrative offices, a bookstore, a food court, and a student services center.

“CBRE's services are distinguished by their customer-service approach and their professionalism. CBRE knows project and program management, as they have a long history in the industry serving public agencies - with an emphasis on educational facilities capital improvement programs. [Their] culture is client-focused, and they know how to fill the role of a client advocate with fiduciary responsibilities. Their staff have the utmost professionalism and can bring in additional resources as needed. They possess the technical management skills, the resources and depth, and the communication abilities to make your program a success. They have greatly added value to the HCC System and will do the same for you.”

- Reynaldo Pradia, Sr.,
Houston Community College
Executive Director of Construction



COLLEGE OF THE MAINLAND

2018 Bond Program Management



CLIENT:
College of the Mainland

LOCATION:
Texas City, TX

SIZE:
Approx. 475,000 SF

CONSTRUCTION TYPE:
New and Expansions

DURATION:
2018 - 2022

PROGRAM COST:
\$162.5M

SERVICES:
Overall Program and Projects
Management
Professional Services Contracts
Administration
Design Review
Bid/Award Phase Services
Construction Contract Adminis-
tration
FF&E
Move Coordination
Project Closeout
Warranty Phase Services

PROJECT MANAGER:
Bennett Wiggins (CBRE)
281.589.5900

OWNER CONTACT:
Sonja Blinka
409.933.8474
sblinka@com.edu



In November 2018, voters approved College of the Mainland's \$162.5 Million Bond package. This launched the first phase of COMPASS 2025, the College's long-term master plan to transform the campus that has remained largely untouched since opening in 1966. CBRE was brought on board as Program Manager in January 2019 and is currently providing oversight of Design and Construction for the first and second group of projects in Construction Projects Package One (CPP #1) and Construction Projects Package Two (CPP #2).

CPP #1 projects include a new STEAM/Allied Health Building, new Administration Building and renovation and expansion of the Central Utility Plant. CPP#1 projects are scheduled to open in Spring 2021. CPP #2 projects include a new Police Department Building and a new Industrial Careers Building. CPP#2 projects are scheduled to open in Spring 2022.

CBRE is providing master program budgets and schedules, program controls, cash flow analysis, implementation of PM software, and project closeout, while consulting with the College on vendor selection, design standards, and phasing of future projects.

CBRE and College of the Mainland have quickly established a strong partnership, focused on delivering quality facilities that will allow the school and its Staff to develop students to be workforce ready, with training that will benefit the Community for many generations.



COLLEGE OF THE MAINLAND SPOTLIGHT

STEAM / Allied Health Building



RELEVANCY	
Higher Education	✓
Research & Laboratories	✓
Medical Facilities	✓
Lecture Halls	✓
MEP Engineering	✓
Commissioning	✓
Inspections	✓
Technical Processes	✓
Planning & Programming	✓
Safety & Security	✓



New STEAM/ALLIED HEALTH building (168,723 GSF) includes state-of-the-art spaces for existing and future programs, some of which are the following:

Degree in Nursing and Vocational Nursing – Provides spaces for Surgical and Imaging Tech labs, among others. Some of the equipment includes bed system with attachable IV stand, exam tables, birthing bed, automated dispensing cabinets, full-size mannequin, phlebotomy practice arm, EKG machine, hematology analyzer.

Applied Science in Pharmacy Technician – Provides hands-on labs, classes and internships which include 160 hours at a pharmacy.

Medical Assisting Program – Provides hands-on classes with state-of-the-art equipment including simulations mannequins and an on-site clinical lab. Students learn anatomy and physiology, human disease and pathophysiology, pharmacology and clinical and laboratory procedures.

Dental Suites include exam and x-ray facilities including wall mounted high definition intraoral x-ray.

Surgical Tech Lab includes a CT scanner, adjustable surgical tables, ceiling mounted x-ray machine, mobile x-rays.

Other areas are designed for Sciences including Chemistry, Biology, Micro-Biology and Physics laboratories, among others.

New Industrial Careers Building (89,822 GSF) includes spaces for the following:

Process Technology (PTEC) – Training in instrumentation, pumps, turbines and compressors to monitor and separate chemicals which are used in many industries including power plants, water and wastewater treatment plants and in pharmaceutical manufacturing.

Glycol Separation Unit (GSU) Hands-on training and internships – COM works with industry partners to provide input on the design of the GSU to ensure that the new unit will provide learning opportunities for present and future processes.

Information Technology – Provides redundant Data Center to serve the main campus, as well as training Data Center and simulation networking equipment that replicate scenarios where the students are trained to respond.

Occupational Safety & Health Technology – Provides research laboratory for testing and trials of safety equipment and methods and certifies students in OSHA Standards.

Instrumentation & Electrical – Includes labs and simulators for training in electrical and instrumentation certifications.

“Overall, the CBRE team has been excellent and very responsive. They are fully integrated into College of the Mainland’s administrative offices and attend regular lunches, as well as birthday celebrations with them; it’s like they’re one of us! The team members are very experienced; they are firm when they need to be and do a great job of sorting out any issues, as well as the architect’s programming to manage the end users’ expectations. They [get] in the weeds and [are] technical when necessary; they’re always anticipating what’s coming next. They team does a good job of defending us as a client, and is also very respectful and eloquent.”

- Dr. Clen Burton,
College of the Mainland
Chief Financial Officer

DALLAS COLLEGE

2019 Bond Program Management



CLIENT:
Dallas College

PROGRAM LOCATION:
Dallas, TX

PROGRAM COST:
Phase 1: \$257M
Total Program Cost: \$1.1B

SIZE:
Phase 1
Approx. 445,500 SF

CONSTRUCTION TYPE:
New, Renovations and Expansions

DURATION:
2019 – 2023 (Phase 1)

ROLE:
Staff Augmentation
Program Management
Overall Planning
Strategic Programming
Building Standards
PM Software
Design Review
Cost Reviews
Bid/Award Phase Services
Construction Management
FF&E
Move Coordination
Project Closeout
Warranty Phase Services

PROJECT MANAGER:
Jon Moreau (CBRE)
214.399.9954

OWNER CONTACT:
Scott Wright
702.528.2365
scottwright@dcccd.edu



Dallas College, formerly Dallas County Community College District (DCCCD), selected the CBRE team to provide Bond Program Management Services to execute the College's 2019 Capital Improvement Program. In February 2019, the DCCCD Board of Trustees passed the order for an election to authorize \$1.1 Billion of General Obligation Bonds. This is the first Bond for Dallas College in nearly 15 years.

The goals of the Program are to produce a workforce better aligned with industry demand, construct an Education and Innovation Hub, and support our contiguous enrollment growth. Distribution of dollars will be divided into three main categories; \$235 million for industry-aligned workforce projects and programs; \$332 million for student-related instruction and success programs; and \$535 million for the Dallas Education and Innovation Hub.

CBRE's services rendered to date include the creation of Building Standards for Dallas College, the procurement and implementation of PM Software, and the AE selection and contracting process, along with fast-tracking Planning & Programming during COVID-19. In addition to these services, CBRE completed planning, and initial phase of CMAR procurement, design and negotiations on two fast-track facilities and began construction on schedule.

DALLAS COLLEGE SPOTLIGHT

Eastfield College



RELEVANCY	
Higher Education	✓
Research & Laboratories	✓
Medical Facilities	✓
Lecture Halls	✓
MEP Engineering	✓
Commissioning	✓
Inspections	✓
Student Services Facility	✓
Workforce Facility	✓
Technical Processes	✓
Planning & Programming	✓
Innovation & Technology	✓
Safety & Security	✓



Since 1970, Eastfield has continually strived to assess the educational and cultural needs of students and the community in order to provide the finest in educational services. Eastfield provides a full range of academic programs, technical and occupational programs, and continuing education programs that are designed to prepare students for rewarding careers and growth opportunities. The Eastfield campus rises impressively from the plains of eastern Dallas County. Sometimes known as the “Educational Village” because of its unique architecture, it is located on 244 acres at the intersection of Interstate 30 and Motley Drive in Mesquite. Functional building clusters give students easy access to classrooms and labs and the overall aesthetic effect had earned Eastfield several architectural awards of excellence.

“Dallas College recently passed a \$1.1B bond package. As we looked to partner with a program manager, CBRE quickly became the obvious choice. Over the past year, they have been vital to all aspects of our 2019 bond program. They assembled a diverse and experienced team to meet the challenging needs of a 21st century higher education institution..”

- *Scott K. Wright,*
Dallas College
Sr. Director of Facilities
Management & Operations

When the College District passed its Bond in 2019, the first projects outlined for Eastfield Campus was a new Student Success Center and an Interdisciplinary Academic Building. When CBRE was brought on board we went through several rounds of initial programming and determined that the Campus could get more building for their budget and meet another goal of creating more of a front door to the campus by combining the buildings into one larger building. This allowed them to define the entry to the campus. The project is currently in design and the Student Success portion of the building will include Student Life and Student Services in a One Stop Shop environment. It will include the following Services:

- Welcome Center
- Advising and Transfer Center
- English Language Learner Advising
- Career services
- Wellness Center
- TRIO
- Veteran Division
- Disability Services
- Educational Partnerships
- Testing Center
- Admissions, Records, and Degree Audit
- Financial Aid
- Business Office

The Academic portion of the building will house classrooms and lecture halls. It will also have study spaces for the students.

This project, once complete, will have an estimated \$62.4M in construction value and consist of approximately 120,000 SF.

LONE STAR COLLEGE

2014 Bond Program Management



ROLE

Staff Augmentation
Project Management
Project Controls

DATE COMPLETED

Ongoing

PROGRAM SIZE

\$485 Million

RELEVANCE TO BAYLOR UNIVERSITY

- [✓] Staff Augmentation team managing \$485M Program
- [✓] Large-Scale, Texas Higher Education Client
- [✓] Wide variety of project types; renovation and new construction

PROJECT DESCRIPTION

Located in the northwest Houston metropolitan area, Lone Star College (LSC) consists of six state-of-the-art colleges: LSC-CyFair, LSC-Kingwood, LSC-Montgomery, LSC-North Harris, LSC-Tomball and LSC-University Park; seven centers; LSC-University Center at Montgomery and LSC-University Center at University Park; Lone Star Corporate College; and LSC-Online.

CBRE was selected (replacing the previous firm initially hired) to provide program management services for planning, design, renovation, and construction of facilities as needed by LSC-Facilities and Construction Department across all campuses at LSC-University Park Campus in conjunction with the 2014 Bond Program currently in process.

CBRE's ability to collect and load all documentation and get in and learn our systems and accounting process quickly is an asset to Lone Star. Each team member has worked steadily with Gensler to condense AIA guidelines. The team works extremely well with consultants, contractors and vendors to provide feedback and steadily get responses back, even when they work remotely. That speaks to the good reputation of the team in the market to get these responses; responses we've spent years trying to obtain. CBRE | Heery has been very helpful and we're excited to have them on board."

Denise Neu
Assistant Vice Chancellor of Facilities & Construction



UNIVERSITY of
HOUSTON

Evaluation Criterion

Relevant Capabilities / Capacity

9.10.1 Describe how Respondent's capability to be responsive to meeting staffing needs.

9.10.1.1 Describe established processes utilized to fill staffing requirements in a timely manner.

CBRE is proposing a fully committed team that is available immediately upon award. To reach The University's goals, we have established a unified team of technical experts with the experience required to carry out the scope of work. Our team provides the utmost level of experience and expertise that is fully committed to the success of The University's desired project outcomes. Our team will deliver fully integrated, end-to-end solutions that will allow The University to focus on fulfilling your mission and vision to your students, community, faculty, and staff. As your trusted advisor and dedicated advocate, we take pride in offering you the personnel that will deliver the industry-leading service to you that is unmatched by any of our competitors.

One of the most important elements to this assignment is the willingness and capacity to serve The University with local, readily available personnel. Our staffing plan has intentionally selected expert personnel in the Houston area that will ensure a prompt response to The University's project needs. The CBRE team has already prepared its staffing plan to address any concern regarding responsiveness due to project need or location. We are ready to serve as your most nimble and receptive team.

Additionally, CBRE is committed to working with local HUB and M/WBE firms that will directly benefit from this contract and have a positive impact on their community. We believe that by partnering with these local firms, we keep local money within the communities these firms live and work. CBRE's HUB and W/ MBE Utilization plans to meet or exceed the utilization goal set forth by The University. CBRE is pleased to partner with firms that we have worked successfully with in the past on more than \$4 billion in scope. For this project, we have partnered with 3 small businesses: Olivier, Inc., PMG Project Management Group, LLC., and Collaborate, LLC.

9.10.1.2 Provide the following chart identifying current personnel in the Texas/Louisiana area:

	Number of Current Personnel with Qualifying Degrees / Certifications	Average Years of Construction Experience
PM	65	15
Inspector	10	12



9.10.2 Provide examples of personnel's ability to manage projects including, but not limited to, typical reports, schedule management tools, cost management, quality control, and utilization of a Project Management Information System.

Cost Control / Estimating

The purpose of our cost control system is to provide the management team a gauge of operating performance and the ability to analyze the projects status, developing a reference for sound and sensible decisions. Attention is focused on critical aspects of the projects, as the “system” forces periodic collection of data on a systematic basis. The estimating process plays a key part in controlling the project’s cost which, in turn, is a component of the overall budget control. No one wants to be surprised on bid day, and our cost estimates are geared to provide an accurate interim step during the process so critical cost-effective decisions can be implemented. At each step, our project management team will meet with the design team and construction team (when selected) to discuss options and make critical decisions on the project.

CBRE has an outstanding track record in performing estimates. Our Estimators review and reconcile 100+ estimates each year, allowing our team the ability to use current and accurate market pricing data to perform project scope to budget analyses. Over the past five years, we have estimated more than \$2 billion in Education facilities within the state of Texas. Using all of this historical information, we are able to provide our clients with budgets they can rely on in their decision making.

Project Master Schedule

CBRE develops our own schedule, drawing review, and cost estimate for comparison to the CM data to verify accuracy and feasibility. This project master schedule is developed using Critical Path Method (CPM), typically using either Microsoft Project or Primavera. The schedule includes time for all activities,





such as reviews by the Owner and authorities having jurisdiction, and highlights the critical dates that must be met throughout design and construction, including dates required for Owner approvals. Additionally, the detailed schedule is loaded with delivery lead times, installation durations, and inspections dates, including milestones for utilities, technology, and Owner-provided equipment. Our schedulers are highly trained in forensic scheduling and can identify issues with the work breakdown structure and dependency logic.

The Master Schedule is typically implemented at the onset of the AE selection and updated throughout the life of the project as new and more reliable information becomes available. We believe in gathering input and consensus of the AE and CMaR, while performing a critical analysis to identify opportunities to accelerate or areas of focus that will become the primary drivers of the schedule. It also enables us to create a strategy on procurement of other consultants, purchasing of FF&E and IT Equipment, and other Owner provided scope to make sure the team is never delayed by Owner provided information or material. Providing the tools for the team to be successful is the primary goal of the Master Schedule. To that end, with each update of the schedule, a new analysis of critical activities takes place, informing the team on where to place increased focus.



Cost Control / Estimating

CBRE's Project Manager will keep the design and construction phases of the project on time by implementing scheduling techniques to plan, control, and monitor project schedules of all magnitudes. Using the document control feature of our PM software, we are able to deliver a schedule that is regularly updated, and all project team members have access to the latest version.

Financial Management/Auditing

CBRE understands that its fiduciary and budget management responsibility to the University is to take care of the money “as if it were ours” and be able to account for every penny. We take financial management seriously and are very proud of our record of financial performance.

CBRE consistently delivers excellent financial results for our public clients and encourages routine audits that help reinforce best practices. For many of our clients, every project is audited periodically, and we make it a priority to assist the auditors in any way we can. We are proud that these audits typically result in findings with “no exceptions”. Additionally, CBRE performs interim project audits as part of our process, and often times the audits we perform are more critical than those by third parties. Through these audits, we are able to identify gaps in processes and uncover simple errors that can compound themselves into significant dollar values. When dealing with the large dollar amounts involved in major capital projects, the smallest miscalculations can have major impacts.





Specialized Design Reviews

Design review meetings with maintenance and operations as well as end user representatives should take place approximately one week prior to the end of each design phase. In these meetings, the A/E design team and the project manager will review the documents with the maintenance and operations staff. We review the different systems, materials utilized, etc. to provide the A/E designers with specific comments.

Constructability Reviews

During this technical review, the reviewers will confirm that the contract documents are complete and buildable. The results of these constructability reviews may require follow-up meetings with the A/E design team to confirm that review comments have been addressed and included in the design, or that their exclusion is justified. If there is a CM at-Risk on the project, they perform this review many times. Over the last five years, we have provided constructability reviews on more than \$2 billion in Education facilities throughout Texas.

Conducting a pre-release document review with all contributors attending - end users, regulatory agencies, etc. – provides the opportunity for all team members to preview the finished product just before release, including end users for final verification of the scope. This review can also help expedite building permit approvals.



Technology Platform | Kahua

CBRE proposes to leverage Kahua for project delivery as our technology solution to support accurate, real-time reporting and ensure consistent alignment of The University's goals with CBRE's delivery performance.



Kahua is CBRE's customizable, web-based project management technology solution available on all platforms, including mobile. Kahua is the most intuitive, configurable and user-friendly solution on the market, utilizing a multi-layered security strategy to ensure that project data is safely shared with the right people. The user-friendly interface, robust functionality and advanced reporting capability improve collaboration between project managers, team members, vendors, clients, and partners. CBRE Kahua enhances the quality of project deliverables and makes it easier and more efficient to manage and track all aspects of project delivery, resulting in greater quality and greater value for our clients.

Kahua Features:

Scope: Utilize paperless document management via a secure online environment, to provide instant access to all project team members. Kahua supports online viewing and redlining in a wide variety of formats, including all MS Office tools, AutoCAD, digital photos, and more.

Schedule: Improve team accountability by assigning scheduled events to individual project team members with automatically generated email notifications and integration with MS Project.

Budget: Control cost management and ensure budgeting, bidding, contracting, and payment processes follow a defined schedule of values.

Connect: Maintain progress by taking Kahua with you; its mobile platform easily extends multiple business processes to the leading mobile devices on the market.

Report: Leverage a variety of out-of-the box, existing, or custom reports that integrate with robust CBRE Business Intelligence dashboards.

9.10.3 Provide specific examples of personnel's ability to manage issue resolution.

CBRE has established a reputation for being fair and reasonable, while holding contractors, architects, and service providers to an exacting standard. We begin every project with a team-building session to review goals, set expectations, and establish lines of communication. But regardless of the formal chain of communication, CBRE fosters a spirit of collaboration in everything we do.

CBRE's role can vary from comprehensive project management to selective services from our extensive portfolio of skills. Each scope of work can present issues, and each required a nuanced approach to resolve concerns before moving to the next phase or work. Some specific examples are outlined below:



Design Phase Management

- Proper coordination between Architect, Engineers, and Owner's consultants mitigates many of the most common issues at this phase. In a recent example, CBRE performed an independent coordination review at the Design Development phase and discovered that the Architect and Lighting Consultant were working from different reflected ceiling plans. Once the correct background was shared with the lighting consultant, and lighting was correctly adjusted to new ceiling heights and types, the final product was not only more cost effective for the Owner, but used significantly less energy and allowed for additional credits through the energy code review.
- Another best practice is the perform a Scope-to-Budget review at each phase of design to identify any scope creep that has potential to mis-align the project scope to the available budget. Once identified, a menu of options are presented to the Owner to determine which features to remove and which they desire to keep within the project.



Project Closeout

Timely closeout is critical to the success of a project, and a program, which is why we begin to gather the necessary documents at the beginning of the project – not towards the end. A project shall reach final completion within 30 days of substantial completion, and closeout shall be completed within 60 days of final completion. All too often, project closeout is completed upwards of 12 months after a project is complete, and to CBRE, this is unacceptable. We hold the A/E team and the General Contractor accountable. The close-out phase of the project can be the most challenging and time-consuming phase for the Owner primarily because the core construction team “disappears” at the end of the project.

Careful, effective planning and continuity of staffing builds a historical knowledge of the project that serves to constantly remind the entire project team about the ultimate goal, which is providing a quality educational facility that will benefit students, staff, and the community-at-large for generations to come. That goal is larger than any individual team member, and a successful project requires everyone involved to be diligent, fair, and pulling in the same direction.

9.10.4 Provide qualifications for developing bridging documents for Design Build contracts.

CBRE's Public Sector team is the quintessential integrated project delivery firm and has completed over \$500M in Design-Build projects for Public Sector clients in the last 10 years. Our in-house interdisciplinary teams can draw from a variety of resources and solve any problem. As project managers, architects, engineers, constructors, and owner representatives, we see projects from all angles and all seats around a project table. Our design-build approach is all about collaboration. We will be your relentless allies and share your goals. Communication is key; clear and concise dissemination among all project delivery team members is essential to the success of any project. This approach also lends itself to greater quality assurance as both design and construction teams interact on a continuous basis. CBRE understands the University's need to streamline construction, reduce costs and achieve aggressive schedules in executing task orders to meet your program goals; we are organized to deliver.

In summary, our Integrated Management Approach is the heart of the design-build effort; it outlines our team's management philosophy, schedule for execution, and strategy for achieving the project requirements. CBRE's approach to design-build is about team collaboration with the University and end users. It includes the best possible practices of cost, function, efficiency, maintainability, and delivery for a successful project. The most successful projects are those in which a collaborative philosophy is realized.

As integrated design-builders, we have been developing and refining methods and procedures to efficiently control time, cost, and quality of an owner's construction program since our inception. Our in-house delivery streamlines the construction process for design-build projects by providing in-house services to the University from the early design stages of a project through construction and commissioning. By applying innovative problem solving, efficiency, and creativity to every design-build project and performing constructability reviews throughout the design process, CBRE ensures that the benefits of this fast-track delivery method are both achieved and maximized. Our team approach is implemented on day one of the project, as we work to quickly evaluate the project scope, budget, and schedule to solidify these three project elements. We strive first to understand the goals of the client and then deliver a project that meets or exceeds those goals.



9.11.1 Provide resumes of up to three (3) potential project management personnel per position, including her/his experience with similar projects, the number of years with Respondent, and city of residence. For each resume, identify specific potential project role, and include at least two professional references from individuals who are not associated with Respondent.

UNIVERSITY of **HOUSTON** | Primary Contact:

Gary Whittle – Project Executive

- Number of years with firm: 5 years
- City of Residence: Houston, TX
- Two professional references:
 - Andreas Peebles
Houston ISD
Tel: 770-865-5346
E-mail: Andreas.Peebles@HoustonISD.org
 - Nolan Correa
Humble ISD
Tel: 254-640-0145
E-mail: Nolan.Correa@humbleisd.net





Project Managers:

Ernest Crawford

- Number of years with firm: 4 years
- City of Residence: Houston, TX
- Two professional references:
 - Mr. Andreas Peeples, CCM, General Manager of Construction Services, - Houston Independent School District (HISD)
Tel: 770-865-5346
E-mail: Andreas.Peeples@HoustonISD.org
 - Ms. Anna Montez, AIA, NCARB Certified, LEED AP - Project Manager, Facilities & Construction
Tel: 281-290-5026

Lexi Stroescu

- Number of years with firm: 3 years
- City of Residence: Houston, TX
- Two professional references:
 - Catherine Dalton
Perkins + Will Architects
Tel: 318-572-5049
E-mail: Catherine.Dalton@perkinswill.com
 - Dan Hlavac
Harvey Builders
Tel: 281-541-4572
E-Mail: Dhlavac@harveybuilders.com

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Albert Wong

- Number of years with firm: 7 years
- City of Residence: Houston, TX
- Two professional references:
 - Alan Sadeghpour, Owner
Prozign Architects
Tel: 713-977-6060
E-mail: Asadeghpour@Prozign.com
 - C. C. Lee, Owner
STOA International Architects
Tel: 713-995-8784
E-mail: Nolan.Cclee@stoaintl.com

Cory Shivar

- Number of years with firm: 6 years
- City of Residence: Houston, TX
- Two professional references:
 - Andrew J. Jacobson, COO
Crossmark Global Investments
Tel: 713-243-6727 / Cell: 214-326-2766
E-mail: Ajacobson@crossmarkglobal.com
 - Mark Schrott - VP of National Office Facilities
Crown Castle
Tel: 254-640-0145
E-mail: Nolan.Ccorrea@humbleisd.net

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Vladimir Naranjo – PMG

- Number of years with firm: 17 years
- City of Residence: Katy, TX
- Two professional references:
 - Andreas Peeples
Houston ISD
Tel: 770-865-5346
E-mail: Andreas.Peeples@HoustonISD.org
 - Fran Paz
Webber Commercial
Tel: 346-224-0341
E-mail: FPaz@webber.com

Dwayne Mollard - Collaborate

- Number of years with firm: 9 years
- City of Residence: Houston, TX
- Two professional references:
 - Bob Eaton - Sr. Account Manager
Odonnell Snider
Tel: 346-701-8062 / Cell: 281-840-9487
E-mail: Beaton@odonnellsnider.com
 - Mathew Sherman
Odyssey Academy
Tel: 281-326-4555
E-mail: Msherman@odyssey-academy.com

Assistant Project Managers:

David Needle - Collaborate

- Number of years with firm: 5 years
- City of Residence: Houston, TX
- Two professional references:
 - Susan V. Vail, LEED® AP
Lone Star College
Tel: 281-290-5072 / Cell: 713-259-4123
E-mail: Susan.V.Vail@lonestar.edu
 - Bryan D. Jones, P.E. -
Assoc Vice Chancellor – Facilities Services
San Jacinto College
Tel: 281-998-6343

Caveh Masum - Collaborate

- Number of years with firm: 2 years
- City of Residence: Katy, TX
- Two professional references:
 - Austin Bless, MPA, ICMA-CM
City Manager | Jersey Village, Texas
Tel: 713-466-2109
 - Chad Huff
Lone Star College System
Tel: 936-349-2367
E-mail: Chad.Huff@lonestar.edu



Apoorv Kumar – PMG

- Number of years with firm: 7 years
- City of Residence: Houston, TX
- Two professional references:
 - Danny Zirilli
Houston Parks Board
Tel: 713-942-8500
E-mail: DannyZirilli@HoustonParksBoard.org
 - Jim Rice
Rice & Gardner Consultants
Tel: 713-482-2300
E-mail: Jim.Rice@RiceGardner.com



Project Inspector:

Heli Garcia - PMG

- Number of years with firm: 8 years
- City of Residence: Houston, TX
- Two professional references:
 - Danny Zirilli
Houston Parks Board
Tel: 713-942-8500
E-mail: DannyZirilli@HoustonParksBoard.org
 - Jim Rice
Rice & Gardner Consultants
Tel: 713-482-2300
E-mail: Jim.Rice@RiceGardner.com



Project Administrators

Monique Partida – CBRE

- Number of years with firm: 2 years
- City of Residence: Houston, TX
- Two professional references:
 - Sonja Blinka
College of the Mainland
Tel: 409-933-8474
E-mail: Sblinka@com.edu
 - Easy Foster
Conroe ISD
Tel: 936-709-7884
E-Mail: Efoster@conroeisd.net

Wendell Olivier - Olivier, Inc.

- Number of years with firm: 5 years
- City of Residence: Houston, TX
- Two professional references:
 - Denise Neu - Assoc. Vice Chancellor of Facilities and Construction - Lone Star College
Tel: 281-290-2621
E-mail: Denise.Neu@lonestar.edu
 - Susan Vail - Senior Project Manager
Lone Star College
Tel: 713-259-4123
E-Mail: Susan.Vail@lonestar.edu

Devin Roy - Olivier, Inc.

- Number of years with firm: 6 years
- City of Residence: Houston, TX
- Two professional references:
 - Patrick Mouton
Aldine ISD
Tel: 281-985-6375
E-mail: Plmouton@aldineisd.org
 - Tina Vasquez
Humble ISD
Tel: 830-534-8211
E-Mail: Tphamvasquez@newcaneyisd.org

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ALUMNI





GARY WHITTLE, MBA, LEED AP
Project Executive

REGISTRATIONS:

LEED AP

EDUCATION:

- Master of Business/Management/
Texas Christian University/2011
- Bachelor of Science/Construction
Science/Texas A&M University/2002

AFFILIATIONS:

- Member, Beta Gamma Sigma
- Member, U.S. Green Building
Council (USGBC)
- Member, Construction Management
Association of America (CMAA)
- Member, Association for Learning
Environments (A4LE)

YEARS OF
EXPERIENCE:

20

Program Director: College of Mainland 2018 Bond, Texas City, TX. In November 2018, voters approved a \$162.5 million bond for College of the Mainland, launching the first phase of COMPASS 2025 - the College's long-term master plan to transform the campus that has remained mostly untouched since opening in 1966. CBRE | Heery was brought on board as Program Manager in January 2019 and is currently providing oversight of Design and Construction for the first group of projects that are scheduled to open in Spring 2021. Additionally, CBRE | Heery is providing master program budgets and schedules, program controls, cash flow analysis, implementation of PM software, and project closeout while consulting with the College on vendor selection, design standards, and phasing of future projects.

Program Manager: Houston Independent School District - Program Management Services - 2012 Bond Program, Houston, TX. In 2012 CBRE | Heery was selected to provide Houston Independent School District (HISD) with Program Management Services for the HISD Group 1 assigned 2012 Bond Projects. In addition to the PM services on selected projects, CBRE | Heery is providing staff augmentation for specific tasks requested by HISD - specifically for educational planning, program controls, and design reviews, and executive-level program control.

Program Executive / Program Manager: Humble Independent School District - 2018 Bond, Humble, TX. CBRE | Heery provided program management services for Humble Independent School District \$575 million dollar 2018 Bond program.

Program Manager: Lonestar College System - Program Management Services, 2014 Bond The Woodlands, TX. CBRE | Heery provided staff augmentation services in support of Lone Star college 2014 Bond program.

University of Texas at El Paso | El Paso, TX
\$23 million - Expansion and Renovation of Physical Sciences Building

ROLE: PROJECT MANAGER & ESTIMATOR

Texas Woman's University | Denton, TX
\$20 million - Renovation of Arts & Sciences Building

ROLE: PROJECT MANAGER & ESTIMATOR



ERNEST CRAWFORD

Project Manager

Lone Star College System | Houston, TX

\$485 million - 2014 Bond Program Management

ROLE: PROJECT MANAGER

- Westway Park Technology Center - Classroom space with high level computing infrastructure | 50,000 SF
- Advanced Technology Workforce Center - High Bay Area | 50,000 SF
- Process Technology Center - Workforce Training area | 50,000 SF
- Transportation & Logistics Technology Center - Land, classroom building and space for 18 wheeler cabs and trailers | 15,000 SF
- Oil & Gas Training Center - Rig for drilling, hydraulic fracturing and engineering technology | 15,000 SF

Texas Woman's University | Houston, TX

\$37.5 million - Institute of Health Sciences-Houston Center in the Texas Medical Center

ROLE: PROJECT MANAGER

M.D. Anderson | Houston, TX

Science Park - Research Division

ROLE: PROJECT MANAGER

- \$12.3 million - 12 module lab with administrative space | 16,000 SF
- \$13.5 million - New Central Utility Plant | 5,300 SF

Houston Independent School District | Houston, TX

\$1.89 billion - 2012 Bond Program

ROLE: DEPUTY PROGRAM MANAGER

EDUCATION:

Bachelor of Science, School of Architecture, Prairie View A&M University

REGISTRATIONS:

OSHA 10 Hour

YEARS OF EXPERIENCE:

20



LEXI STROESCU, LEED GA, CMIT, MS

Project Manager

Humble Independent School District | Humble, TX

\$575 million - 2018 Bond Program

ROLE: SENIOR PROJECT MANAGER

- Program Oversight and Document Controls

Houston Independent School District | Houston, TX

\$1.89 billion - 2012 Bond Program

ROLE: PROJECT MANAGER

- Project Manager and Construction Administrator on \$180M+ in Educational Projects

Port Neches-Groves ISD | Port Neches, TX

ROLE: PROJECT MANAGER

D.E. Harvey Builders | Houston, TX

Construction of multiple corporate facilities

ROLE: PROJECT MANAGER

EDUCATION:

Master of Science, Construction Management, University of Houston - Houston, Texas

Master of Science, Economical Engineering in Construction, Technical University of Civil Engineering - Bucharest, Romania

Bachelor of Science, Civil Engineering and Management, Technical University of Civil Engineering - Bucharest, Romania

REGISTRATIONS:

LEED Green Associate Certification

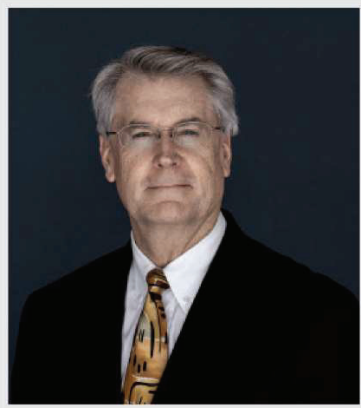
Construction Manager-in-Training from the CMAA

YEARS OF EXPERIENCE:

12



Dwayne Mollard
Project Manager



Dwayne has been involved in all phases of various projects from start to finish and brings a unique perspective to the design process. In most cases, he will anticipate issues before they become problems and he enjoys working with each client to produce aesthetically pleasing projects.

Education

Texas A&M University
Master of Architecture, 1979

Texas A&M University,
Bachelor of Environmental Design, 1976

Registrations And Memberships

Registered in the State of Texas
No. 8316
American Institute of Architects

Experience

40 years

Years with Collaborate Architects

9 years

Relevant Experience

San Jacinto IDIQ Contract

San Jacinto Community College System | Houston, Texas
Various projects

City of Houston IDIQ Contract

General Services Department | Houston, Texas
Various projects

Harris County IDIQ Contract

General Services Department | Houston, Texas
Various projects

Baldwin Boettcher Branch Library

Project Manager

Harris County | Houston, Texas

Collaborate provided pre-design and schematic design phase services for the Harris County Baldwin Boettcher Library which was severely damaged by Hurricane Harvey. During the pre-design phase Collaborate helped the County determine if it would be best to renovate the existing damaged building or re-build on a new site. Pre-design phase services included producing a master plan for the prospective site, program development of the new library, work with 3rd party cost estimator for cost control, evaluate the existing damaged building and site conditions.

Hiram Clarke Multi Service Center

Project Architect

City of Houston | Houston, Texas

Installation of a fire sprinkler system along with addressing other life safety issues including fire extinguisher cabinets. New interior and exterior light fixtures were provided to improve lighting levels. Interior and exterior of the building was painted to provide a new color scheme.

Milner Hall Phase I & Phase II

Project Manager

Texas A&M University | College Station, Texas

In the early 1900's, Milner Hall was initially built as a dormitory for students. It has been subjected to a series changes over the years including being converted to office space. The renovation of this 4-story building provides space for two departments – three floors for Psychology and one floor for Education. The modifications provide office space for faculty and graduate assistants. In addition, there is a working clinic, classrooms, research and testing rooms for the Psychology Department. The Education Department has been provided with offices for grant writing and testing rooms that can be monitored in person and electronically. Other improvements to the building include new HVAC and electrical systems, upgrades to the elevator, new sprinkler system, and all new finishes.

Legacy Baseball Fields and Indoor Facility

Project Architect

Legacy Academy | Spring, Texas

Collaborate provided services for a new multi-functional sports building. Legacy Academy has the ability to be convert this area into two basketball courts or 4 volleyball courts depending on seasonal needs. Collaborate also master planned the baseball and football fields locations.



ALBERT WONG, AIA

Project Manager

Texas A&M University | College Station, TX

University Football Stadium Locker Room & Wellborn Road Passageway

ROLE: DESIGN REVIEWER

University of Houston | Houston, TX

Agnes Arnold Computer Classrooms renovations

ROLE: DESIGN REVIEWER

- Agnes Arnold Computer Classrooms renovations
- Roy Cullen Auditorium renovations

College of the Mainland | Texas City, TX

\$162.5 million - 2018 Bond Program

ROLE: DESIGN REVIEWER

- New STEM / Allied Health Building
- New Administration Building
- Fine Arts addition and renovation
- Expansion of the Central Utility Plant
- New Campus Police Station

Lone Star College System | Houston, TX

\$485 million - 2014 Bond Program Management

ROLE: PROJECT CLOSEOUT & DOCUMENT CONTROLS

Houston Independent School District | Houston, TX

\$1.89 billion - 2012 Program Management

ROLE: DESIGN REVIEWER & SENIOR PROJECT MANAGER

- Design Manager and Construction Administrator on \$500M+ in Educational Projects

EDUCATION:

Bachelor of Architecture,
University of Texas

REGISTRATIONS:

Registered Architect, State of
Texas, No. 6681

American Institute of Architects
#30045180

YEARS OF EXPERIENCE:





VLADIMIR NARANJO

Project Manager

PROFESSIONAL SUMMARY

Vladimir Naranjo, PE is the Managing Partner of PMG. Over 20 years of experience in project management, construction administration, cost estimating, project controls, code compliance, and project administration on a variety of projects for the public sector. Proven leadership capabilities managing programs with significant budgets and large staff for public and private sector. Skilled in developing, maintaining and updating project control and quality assurance systems. Experienced in developing Capital Improvement Plans for governmental entities. Familiar with compliance with federal regulations and Public contract compliance.

EDUCATION:

- M.B.A. – Finance, University of Houston, 2008
- B.S. - Civil Engineering, Universidad Nacional de Colombia, 1994
- B.S. - Engineering Mgmt., Universidad Nacional de Colombia, 1992
- Professional Engineer, State of Texas, 2004
- HUD REAC Inspector, HQS Inspector, Lead Certified Renovator

RELEVANT EXPERIENCE

PMG Project Management Group, LLC - Construction Management

Houston Independent School District

Fort Bend Independent School District

- Austin High School
- Northside High School
- TH Rogers Elementary School
- Johnston Middle School
- Waltrip High School
- Worthing High School
- Grady Middle School

Construction Manager

- Reviewed design and perform constructability reviews
- Prepare and review cost estimates
- Prepare and review construction schedules
- Prepare construction agreements
- Plan and coordinate construction activities among trades
- Assist with development of Construction Schedules
- Review daily reports and two weeks look ahead
- Review and prepare submittals
- Managed field supervisors
- Review subcontractors bids

PMG Project Management Group, LLC – Construction Administration

Lone Star College System – Maintenance Contract

North Harris College – Reception renovation Construction Director

- Reviewed design and perform constructability reviews
- Prepare and review cost estimates
- Prepare and review construction schedules
- Prepare construction agreements
- Plan and coordinate construction activities among trades
- Assist with development of Construction Schedules
- Review daily reports and two weeks look ahead
- Managed field supervisors
- Review subcontractors' bids
- Review and prepare submittals



CORY SHIVAR

Project Manager

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Cory Shivar is a Senior Project Manager for Houston's Project Management team with more than nine years of experience in the construction and real estate industry. Cory's experiences range from ground up construction, to large scale interior finish remodels. Cory works closely with clients, design professionals, contractors, vendors and consultants to ensure that every project he manages is delivered on schedule and within budget.

EDUCATION:

- University of Houston
– Bachelor of Science in
Construction Management
- American Institute
of Constructors AC
Certification
- OSHA 30 Certification

Before beginning his career with the CBRE project management team Cory spent several years in the Class-A multifamily development and construction industry. Among the many projects Cory managed, he helped oversee the successful delivery of a 22-story luxury high rise apartment structure. In total, Cory managed more than \$20 million worth of contracted work annually.

During Cory's tenure in the industry he has developed core project management competencies in Scheduling, Planning, Cost Estimating and Quality Control and Assurance. His vast construction management experience equips Cory with the necessary tools to lead and manage an efficient and successful project for his clients.



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MONIQUE PARTIDA

Projects Controls

College of the Mainland | Texas City, TX

\$162.5 million - 2018 Bond Program Management

ROLE: PROJECT CONTROLS ANALYST / ASST. PROJECT MANAGER

- New STEM / Allied Health Building
- New Administration Building
- Fine Arts addition and renovation
- Expansion of the Central Utility Plant
- New Campus Police Station

Garden Oaks Elementary | Houston, TX

\$22 million - Contract management services

ROLE: PROJECT ENGINEER / PROJECT ACCOUNTANT

High School for Law and Justice | Houston, TX

\$31 million - Contract management services

ROLE: PROJECT ACCOUNTANT

Conroe Independent School District | Conroe, TX

\$6 million - Contract management services

ROLE: PROJECT ACCOUNTANT

Bryan Independent School District | Bryan, TX

\$6 million - Contract management services for Davila Middle School

ROLE: PROJECT ACCOUNTANT

EDUCATION:

Studied Accounting, Texas A&M
University

YEARS OF EXPERIENCE:

12



WENDELL OLIVIER

Project Controls

Lone Star College System | Conroe, TX

\$485 million - 2014 Bond Program

ROLE: PROJECT CONTROLS

Dallas College | Dallas, TX

\$1.1 billion - Bond Program

ROLE: PROJECT CONTROLS

Aldine Independent School District | Houston, TX

\$798 million - 2015 Construction Bond Program

ROLE: PROJECT CONTROLS

EDUCATION:

AAS, Communications,
Community College of the Air
Force

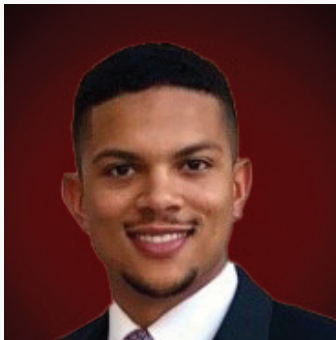
AAS, Military Studies, Community
College of the Air Force

REGISTRATIONS:

e-Builder Certified

YEARS OF EXPERIENCE:

20



DEVIN ROY, MBA

Project Controls

Houston Independent School District | Houston, TX

\$1.89 billion - 2012 Bond Program

ROLE: PROJECT CONTROLS / e-BUILDER IMPLEMENTATION

Houston Community College System | Houston, TX

2013 CIP Bond Program & 2013 CIP 2.0 Bond Program

ROLE: PROJECT CONTROLS

Houston Community College System | Houston, TX

\$425 million - Bond Program

ROLE: PROJECT CONTROLS / e-BUILDER IMPLEMENTATION

- Coleman Health & Science Center
- Felix Fraga Academic Campus
- Eastside Campus

Humble Independent School District | Humble, TX

\$575 million - 2018 Bond Program

ROLE: PROJECT CONTROLS / e-BUILDER IMPLEMENTATION

Aldine Independent School District | Houston, TX

\$798 million - 2015 Construction Bond Program

ROLE: PROJECT CONTROLS

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ALUMNI

Caveh Masum, AIA NCARB

Assistant Project Manager



Education

Bachelor of Architecture
University of Houston, 2003

Experience

17 years

Registrations And Memberships

Registered in the State of Texas
No. 23017
Registered in Louisiana
Registered in Oklahoma
American Institute of Architects
National Council of Architecture

Years with Collaborate Architects

2 years

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ALUMNI

Relevant Experience

San Jacinto IDIQ Contract

San Jacinto Community College System | Houston, Texas
Various projects

City of Houston IDIQ Contract

General Services Department | Houston, Texas
Various projects

Harris County IDIQ Contract

General Services Department | Houston, Texas
Various projects

Baldwin Boettcher Branch Library

Project Architect

Harris County | Houston, Texas

Collaborate provided pre-design and schematic design phase services for the Harris County Baldwin Boettcher Library which was severely damaged by Hurricane Harvey. During the pre-design phase Collaborate helped the County determine if it would be best to renovate the existing damaged building or re-build on a new site. Pre-design phase services included producing a master plan for the prospective site, program development of the new library, work with 3rd party cost estimator for cost control, evaluate the existing damaged building and site conditions.

Alief ISD Career Center

Project Manager/ Architect

Alief Independent School District | Houston, Texas

Projects range from new construction, facility repairs, alterations, and improvements. Collaborate is providing project oversight of architectural projects, design, construction administration, and estimating services, as well as programming, scope development, planning, interior design, technical studies, feasibility studies, problem analysis, design review, building evaluation reports, and other architectural, engineering and technical services.

University of Houston Downtown Wellness Center

Project Designer—Sub consultant

University of Houston System | Houston, Texas
Caveh Masum is leading a team for pre-design services rendered by University of Houston Downtown for a Wellness and Success Center. The project is currently in the pre-design phase. Will include full recreational center as well as an aquatics center.

George Ranch High School New Natatorium Project Architect

Lamar Consolidated ISD | Houston, Texas
Caveh Masum, AIA served as Project Manager, Project Architect, and Project Designer for the new 17,800 SF Natatorium competition pool (50 meters x 25 yards).

Natatorium and Recreation Center Project Architect

City of Pearland | Pearland, Texas

The recreation center consists of a gymnasium (18,325 sq. ft.), weight room (4,134 sq. ft.), activity room (4,083 sq. ft.), racquetball courts, locker rooms and an elevated indoor track (160 yards). It also houses a multipurpose room, kitchen and a drop-in play area for children. The natatorium is a competition pool (50 meters x 25 yards), two 3-meter diving boards, two 1-meter diving boards and a warm-up pool (25 yards x 3 lanes).

David Needle

Assistant Project Manager



Education

Texas Tech University
Bachelor of Business 2014

Effective project leader and problem-solver fully bilingual with a thorough understanding of Project Management, Architectural Building Assessments, and Business Development.

Relevant Experience

- Houston Community College — South East Campus Building Assessments
Houston, TX
- Houston Community College — North Campus Building Assessments
Houston, TX
- Lone Star College —Cypress Campus Program Manager
Construction Closeout Coordinator
Cypress, TX
- Effective project leader and problem-solver fully bilingual with a thorough understanding of Project Management, Architectural Building Assessments, and Business Development.
- Houston Community College — Central Campus Building Assessments
Houston, TX
- Houston Community College — West Campus Building Assessments Houston, TX
- Lone Star College —Kingwood Campus Program Manager
Construction Closeout Coordinator
Kingwood, TX
- Lone Star College —University Park Campus Program Manager Construction
Closeout Coordinator
Houston, TX
- Lone Star College —Tomball Campus Program Manager
Construction Closeout Coordinator
Tomball, TX
- Lone Star College —East Aldine Campus Program Manager Construction Closeout
Coordinator
Houston, TX
- Lone Star College —Conroe Campus Program Manager
Construction Closeout Coordinator
Conroe, TX
- Lone Star College —Atascosita Campus Program Manager
Construction Closeout Coordinator
Humble, TX



Apoorv Kumar
Assistant Project Manager

PROFESSIONAL SUMMARY

Mr. Kumar is a graduate BS in Civil Engineering and a Master of Science in Construction Management from Texas A&M, with over 9 years of local and overseas experience in the field of construction management, cost estimating, project controls, and scheduling. Apoorv's experience also includes monitoring the Contractor's and sub-contractor's progress and performance, ensuring conformity to plans and specifications, quality of work installed, evaluation of contractor's organization and resources to execute the work, coordination between client, contractor and engineering disciplines, to attain maximum efficiency and to ensure accurate implementation of the design effort during the phases of construction

EDUCATION:

- MS Construction Management. – Texas A&M University, 2014
- MS Project Management – Harrisburg University, 2016
- B.S. – Civil Engineering, Uttar Pradesh Technical University, 2008

RELEVANT EXPERIENCE

Construction Manager

- Reviewed design and perform constructability reviews
- Prepared and review cost estimates
- Prepared and review construction schedules
- Prepared/Reviewed Design and Construction agreements
- Review and distribution of RFIs, submittals, and pay estimates
- Identify and resolve issues in a timely manner
- Inspect work and materials on site for compliance
- Quality assurance and compliance

PMG Project Management Group, LLC - Construction Management & Inspection Services for the Houston Parks Board

- Sims Bayou Segment 01A
- Sims Bayou Segment 01B
- Sims Bayou Segment 06
- Sims Bayou Segment 07
- Sims Bayou Segment 04/05
- Greens Bayou – Segment 01B
- San Jacinto Trial Segment 01

- Galena Park - ISD
- Lamar - CISD
- High School for Performing and Visual Arts – HISD
- Westbury High School – HISD
- Career & Technology Education High School - AISD
- Northshore Elementary School – GPISD
- HISD Bond Assessment Facilities
- Houston Airport System – ATC Site Demolition
- Houston Airport System – Noise Mitigation Project
- South East Water Purification Plant
- METRO Burnett Transit Center
- City of Houston Concrete Panel replacement project
-

Cost Estimating, Constructability Reviews & Value Engineering

- University of St. Thomas
- Houston Airport System – On call Design services team
- Aldine - ISD

Heli Garcia
Project Inspector



**Professional
Summary**

Work directly with our management team and our most distinguish clients on a daily base, receiving instruction or feedback regarding all aspects of workflow such as deadline dates, special needs, feasible improvements, and/or foreseeable problems. Addressing any problems and resolving the issue. Maintaining accrued record keeping by processing daily reports, and photographic of progress on the jobsite.

**Relevant
Experience**

Duties and Responsibilities include:

- Obtains customers via telephone, mail, or walk-ins to generate opportunities for bidding on jobs.
- Evaluates job information to ensure company can perform specified job.
- Prepares job estimates and quotations on computer on a regular basis
- Provides estimates for assigned jobs.
- Maintains and files job records to include open bids, lost bids, bid awarded, and completed jobs.
- Provide appropriate billing information to generate and reviews billing reports.
- Assists in review of completed jobs for future estimates.
- Interfaces with management to perform jobs awarded to company.
- Ensures production is properly completed by maintaining ongoing contact with production personnel and clients.
- Plans job functions including material, labor, and timeline requirements.
- Oversees all phases of production and coordinates equipment and manpower needs; manages projects and estimates work and costs of various jobs for potential future business by performing the following duties.

**PMG Project Management Group, LLC - Construction Management
Houston Parks Board**

- Sims Bayou Segment 01A
- Sims Bayou Segment 01B
- Sims Bayou Segment 04/5
- Sims Bayou Segment 06
- Sims Bayou Segment 07
- Greens Bayou – Segment 01B
- San Jacinto Trial Segment 01

PMG Project Management Group, LLC

- Houston Airport System – Residential Noise Mitigation Project
- South East Water Purification Plant
- METRO Burnett Transit Center
- City of Houston Concrete Panel replacement project
- City of Deer Park – Force Main Replacement

**Education &
Certification**

High School Diploma/ Apprentice Electrician /OSHA30
Certification / Attending HCC

9.11.2 For each member of the Project Team identified, describe her or his responsibility in each of the Representative Projects and compare it with her or his anticipated responsibility in the Project.

Please see resumes under question 9.11.1 for representative experience and previous roles held by the proposed Project Team. We anticipate each team member to hold similar roles and responsibilities to meet the University's project needs.



9.12.1 Provide a typical communication plan for utilization by Respondent's Liaison with the Owner's designated representation.

Demonstrated Ability to Work Successfully with Owner

CBRE's approach is client and user-focused, information-based, and team-sponsored. In order for the decision-driven process to work successfully, effective and organized communication and interface is essential. One of the team's critical roles on this assignment will be to organize and maintain communication between all members by executing a project management plan from the outset. The process will start with the program launch phase, where a communications plan is developed with all stakeholders. This plan will establish lines of communication for the program and each project.

Communications Matrix, University of Houston



Communication		Stakeholder / Title / Name													
Document	Frequency	Owner - Executive Director	Owner - Project Manager	CBRE - Project Manager	CBRE - Inspector	CBRE - Principal-in-Charge	Architect - Principal	Architect - Project Manager	Architect - Construction Administrator	Contractor - Project Manager	Contractor - Superintendent	Construction Materials Testing Lab	Engineering Consultant	Commissioning Agent	Other
Architect's Field Report	As visits are made	I	I	I	I	I	I	G	G	I	I	I	I	I	
Owner's Field Report	As Needed	I	I	A	G	I	I	I	I	I	I	I	I	I	
Request for Information (RFI)	As Needed	I	I	I	I	I	I	A	I	I	I	I	I	I	
Shop Drawings Submittals	As Needed	I	I	I	I	I	I	A	I	I	I	I	I	I	
Contractor's Application for Payment	Monthly	I	A	A	A	I	I	A	I	G	I	I	I	I	
Proposal Request (PR)	As Needed	I	I	A	I	I	I	G	I	A	I	I	I	I	
Meeting Minutes	Weekly	I	I	A	I	I	I	G	I	G	I	I	I	I	
Schedule - Monthly Update	Monthly	I	I	A	I	I	I	A	A	G	G	I	I	I	
Testing Lab Results	As Needed	I	I	I	A	I	I	I	I	I	A	G	I	I	
Change Orders	As Needed	I	A	A	I	I	I	I	I	G	I	I	I	I	
Request for Contingency Use	As Needed	I	A	A	I	I	I	I	I	I	I	I	I	I	

Legend

- G Generates
- A Sent for Approval / Action
- I Sent for Information

9.12.2 Provide a proposed Respondent Liaison's name, resume and examples of applicable experience. Possible examples of experience include past project placement success or testimonials from previous University or similar institutional clients.

GARY WHITTLE, MBA, LEED AP
Project Management Director

REGISTRATIONS:

LEED AP

EDUCATION:

- Master of Business/Management/
Texas Christian University/2011
- Bachelor of Science/Construction
Science/Texas A&M University/2002

AFFILIATIONS:

- Member, Beta Gamma Sigma
- Member, U.S. Green Building
Council (USGBC)
- Member, Construction Management
Association of America (CMAA)
- Member, Association for Learning
Environments (A4LE)

**YEARS OF
EXPERIENCE:**

20

Program Director: College of Mainland 2018 Bond, Texas City, TX. In November 2018, voters approved a \$162.5 million bond for College of the Mainland, launching the first phase of COMPASS 2025 - the College's long-term master plan to transform the campus that has remained mostly untouched since opening in 1966. CBRE | Heery was brought on board as Program Manager in January 2019 and is currently providing oversight of Design and Construction for the first group of projects that are scheduled to open in Spring 2021. Additionally, CBRE | Heery is providing master program budgets and schedules, program controls, cash flow analysis, implementation of PM software, and project closeout while consulting with the College on vendor selection, design standards, and phasing of future projects.

Program Manager: Houston Independent School District - Program Management Services - 2012 Bond Program, Houston, TX. In 2012 CBRE | Heery was selected to provide Houston Independent School District (HISD) with Program Management Services for the HISD Group 1 assigned 2012 Bond Projects. In addition to the PM services on selected projects, CBRE | Heery is providing staff augmentation for specific tasks requested by HISD - specifically for educational planning, program controls, and design reviews, and executive-level program control.

Program Executive / Program Manager: Humble Independent School District - 2018 Bond, Humble, TX. CBRE | Heery provided program management services for Humble Independent School District \$575 million dollar 2018 Bond program.

Program Manager: Lonestar College System - Program Management Services, 2014 Bond The Woodlands, TX. CBRE | Heery provided staff augmentation services in support of Lone Star college 2014 Bond program.

University of Texas at El Paso | El Paso, TX
 \$23 million - Expansion and Renovation of Physical Sciences Building

ROLE: PROJECT MANAGER & ESTIMATOR

Texas Woman's University | Denton, TX
 \$20 million - Renovation of Arts & Sciences Building

ROLE: PROJECT MANAGER & ESTIMATOR



9.12.3 Provide three (3) Owner references including name, organization, e-mail address and phone number.

Please see question 7 under General Information Questionnaire – Company Profile for references.





EXHIBITS

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UNIVERSITY of
HOUSTON

EXECUTION OF OFFER

THIS SHEET MUST BE COMPLETED, SIGNED, AND RETURNED WITH RESPONDENT'S PROPOSAL. FAILURE TO SIGN AND RETURN THIS SHEET WILL RESULT IN THE REJECTION OF YOUR PROPOSAL.

1. By signature hereon, Respondent offers and agrees to furnish the products and/or services at the prices quoted and comply with all terms, conditions, requirements set forth in the RFP and documents incorporated therein including, but not limited to, the Contract Form.
2. By signature hereon, Respondent affirms that Respondent has neither given nor intends to give at any time hereafter any economic opportunity, future employment, gift, loan, gratuity, special discount, trip, favor or service to a public servant in connection with the Proposal. Failure to sign hereon, or signing with a false statement, shall void the Proposal and any resulting contracts, and the Respondent shall be removed from all proposal lists at this Agency.
3. By signature hereon, Respondent certifies that (a) Respondent is not currently delinquent in the payment of any franchise taxes due under Chapter 171 of the Texas Tax Code, or (b) that Respondent is exempt from the payment of such taxes, or (c) that Respondent is an out-of-state entity that is not subject to the Texas franchise tax, whichever is applicable. A false certification shall be deemed a material breach of contract and, at the University's option, may result in cancellation of any resulting contract or purchase order.
4. By signature hereon, the individual signing on behalf of Respondent hereby certifies that neither such individual nor Respondent (including anyone acting for Respondent) has violated the antitrust laws of this state, codified in Section 15.01, et. seq., Texas Business and Commerce Code, or the Federal antitrust laws, nor communicated directly or indirectly the Proposal any competitor or any other person engaged in such line of business.
5. By signature hereon, Respondent certifies that all statements and information prepared and submitted in response to the RFP are current, complete and accurate.
6. By signature hereon, Respondent certifies that if a Texas address is shown as Respondent's address at/on _____, Respondent qualifies as a Texas Bidder as defined in Chapter 2155.444, Texas Government Code and that the preference indicated below is claimed under Chapter 2155.444, Texas Government Code:
 - ☐ Agricultural product produced or grown in Texas
 - ☐ Texas Bidder is a service-disabled veteran
 - ☐ Produced in Texas and/or offered by Texas Bidder
 - ☐ Produced in USA
 - ☐ No Preference claimed

EXECUTION OF OFFER

7. By signature hereon, Respondent certifies it is legally authorized to claim the following status pursuant to Texas law:
 - ☐ Small Business (Chapter 2006.001, Texas Government Code)
 - ☐ Historically Underutilized Business (Chapter 2161, Texas Government Code)
 - ☐ Certified by Texas Department of Commerce
 - ☐ Status not claimed
8. By signature hereon, Respondent agrees that the Historically Underutilized Business (HUB) Subcontracting Plan (HSP), if required by this solicitation, will become a provision of any contract that results from this solicitation and the Respondent will utilize the subcontractors indicated in the HSP, unless a revision to the HSP is approved by the University. The Respondent will also provide monthly Progress Assessment Reports to the University during the life of the contract to verify compliance with the HSP in the manner indicated by the University.
9. By signature hereon, Respondent certifies as follows:
 “Under Section 231.006, Texas Family Code, the consultant or applicant certifies that the individual or business entity named in this contract, proposal, or application is not ineligible to receive the specified grant, loan, or payment and acknowledges that this contract may be terminated and payment may be withheld if this certification is inaccurate.”
10. By signature hereon, Respondent certifies as follows:
 “Under Section 2270.002, Texas Government Code, the consultant or applicant certifies that it: (i) does not boycott Israel and (ii) will not boycott Israel during the term of any agreements resulting from this proposal.
11. By signature hereon, Respondent certifies that (a) no relationship, whether by relative, business associate, capital funding agreement or by any other such kinship exists between Respondent and an employee of any component university of the University of Houston System, (b) Respondent has not been an employee of any component university of the University of Houston System within the twelve (12) months immediately preceding the submission of the Proposal, and (c) under Section [2155.004](#), Government Code, Respondent certifies that the individual or business entity named in this bid or contract is not ineligible to receive the specified contract and acknowledges that this contract may be terminated and payment withheld if this certification is inaccurate.. These certifications are subject to administrative review and approval prior to the University entering into any contract with Respondent.
12. By signature hereon, Respondent affirms that no compensation has been received for participation in the preparation of the specifications for the RFP. (Ref. Chapter 2155.004, Texas Government Code)
13. By signature hereon Respondent represents, warrants and covenants that all articles and services quoted in its Proposal meet or exceed the safety standards established and promulgated under the Federal Occupational Safety and Health Law (29 U.S.C. Chapter

Exhibit A

EXECUTION OF OFFER

15) and its regulations in effect or proposed as of the date of the RFP.

14. By signature hereon, Respondent warrants and covenants its compliance with all federal laws and regulations pertaining to Equal Employment Opportunities and Affirmative Action.

EXECUTION OF OFFER

Complete the following:

VIN No: _____

FEI No: 58-0827945

If Sole Owner, SSN: _____

If a Corporation:
State of Incorporation: Georgia

Charter No: J603076

15. Addenda Checklist

Receipt is hereby acknowledged of the following addenda to this RFP. Initial if applicable.

No.1	No. 2	No. 3	No. 4	No. 5	No. 6	No. 7	No. 8	No. 9	No. 10
CF									

16. Certificate of Incumbency

By signature hereon, Respondent certifies that the individual signing this document and the documents made part of the Proposal is authorized (a) to sign such documents on behalf of Respondent, (b) to bind Respondent under any contract that may result from the submission of the Proposal, and (c) to make the following certification of incumbency

The following individuals and/or positions are authorized to sign for _____ (complete legal name of Respondent, including its entity type and state of formation) ("**Respondent**") in order to bind Respondent in any contract or purchase order that results from the Proposal.

<u>Name of Individual (optional)</u>	and/or	<u>Position in Company (required)</u>
<u>Christopher Fields</u>		<u>Vice President</u>
_____		_____
_____		_____
_____		_____
_____		_____

Exhibit A

EXECUTION OF OFFER

Instructions for Certificate of Incumbency:

1. Names of individuals authorized to sign for the company are optional but positions (job titles) are required.
2. If a limited partnership, individuals/positions listed must have authority to bind the general partner on behalf of the limited partnership.
3. Insert more rows for additional individuals/positions authorized to sign, if needed.

EXECUTION OF OFFER

Submitted by:

CBRE Heery, Inc.

(Respondent's Complete Legal Name)



(Authorized Signature)

Christopher Fields – Vice President

(Printed Name/Title) – Must be VP or higher position

05/14/2021

(Date)

2800 Post Oak Blvd

(Street Address)

Houston, TX 77056

(City, State, Zip Code)

713-542-1833

(Telephone Number)

(Facsimile Number)

christopher.fields@cbre.com

(Email Address)

Note: The person signing the Execution of Offer must be a Vice President or higher position authorized to bind Respondent.

Exhibit D

Certification of No Boycott of Israel Form

If Contractor/Vendor is a "Company", as that term is defined in Section 808.001 of the Texas Government Code and is not a sole proprietorship, then Contractor/Vendor certifies and verifies that it: (i) does not boycott Israel and (ii) will not boycott Israel during the Term of this Agreement; or (iii) that it meets the requirements of an exception listed below.

Form requirements:

- **This certification is required by Texas Government Code § 2270.002.**
- This form is required to be attached to all Purchase Orders (goods) and Contracts (services) with a value of \$100,000 or more that is paid in whole or in part with state funds with a company with 10 or more full time employees. The campus department making the purchase of goods or contracting for services is responsible for obtaining the form from the Vendor or Contractor.

Texas Government Code §808.001 states that "Boycott Israel" means "refusing to deal with, terminating business activities with, or otherwise taking any action that is intended to penalize, inflict economic harm on, or limit commercial relations specifically with Israel, or with a person or entity doing business in Israel or in an Israeli-controlled territory, but does not include an action made for ordinary business purposes". Furthermore, Texas Government Code §808.001 states that the term "Company" means a "for-profit sole proprietorship, organization, association, corporation, partnership, joint venture, limited partnership, limited liability partnership, or limited liability company, including a wholly owned subsidiary, majority-owned subsidiary, parent company, or affiliate of those entities or business associations that exists to make a profit", provided however that Texas Government Code §2270.001(2) excludes sole proprietorships from this definition of "Company".

Vendor/Contractor Name or Company Name	CBRE Heery, Inc.
Street Address	2800 Post Oak Blvd., Suite 500
City	Houston
State	TX
Zip Code	77056
Phone Number	713-542-1833
Printed Name of Authorized Representative	Christopher Fields
Title of Authorized Representative	Vice President
Signature of Authorized Representative	
Date	05/14/2021

ONLY COMPLETE THIS SECTION IF YOU BELIEVE YOU ARE NOT REQUIRED TO PROVIDE THE CERTIFICATION LISTED ABOVE FOR THE REASONS CITED BELOW

My business is not required to provide the certification listed above because (select one):

- ☐ My business is not a for-profit "Company" as defined above, pursuant to Texas Government Code §808.001 and §2270.001(1).
- ☐ My Company has less than 10 full-time employees
- ☐ This is not an agreement for goods or services to be provided to the University.

Name

Signature

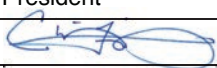
Date

Certification of Compliance – Texas Public Information Act Contracts for \$1 Million or more

To help ensure compliance with Texas Government Code Subchapter J, Chapter 552, Contractor agrees that:

1. Contractor shall:
 - a. preserve all “contracting information” (as defined in Section 552.003 of the Texas Government Code) related to the Contract as provided by the records retention requirements applicable to the University for the duration of the Contract;
 - b. provide to the University any contracting information related to the Contract that is in the custody or possession of Contractor on request of the University no later than ten (10) business days after receiving such request from University; and
 - c. on completion of the Contract, either:
 - i. provide at no cost to the University all contracting information related to the Contract that is in the custody or possession of Contractor; or
 - ii. preserve the contracting information related to the Contract as provided by the records retention requirements applicable to the University.
2. Furthermore, Contractor agrees that the requirements of Subchapter J, Chapter 552, Government Code, may apply to the Contract and Contractor agrees that the Contract can be terminated if Contractor knowingly or intentionally fails to comply with a requirement of that subchapter.

This certification is required to be included with all contracts and purchase orders with a value of at least \$1 million and is incorporated into the Contract to which it is attached to and executed with.

Contractor or Company Name	CBRE Heery, Inc.
Street Address	2800 Post Oak Blvd., Suite 500
City	Houston
State	TX
Zip Code	77056
Phone Number	713-542-1833
Printed Name of Authorized Representative	Christopher Fields
Title of Authorized Representative	Vice President
Signature of Authorized Representative	
Date	05/14/2021



UNIVERSITY of
HOUSTON





CBRE

GARY WHITTLE

PROJECT MANAGEMENT DIRECTOR

gary.whittle@cbre.com

T: +1 713 577 3844

MARK TAYLOR

SENIOR MANAGING DIRECTOR

mark.taylor@cbre.com

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